



ALPS RESILIENCE

Annual Report

2024

MOZAMBIQUE AND UKRAINE



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Our year in 2024

In 2024 ALPS Resilience finished one chapter of its work in Palma District, delivered the next and, in Ukraine, led a consortium grant for child protection and mine risk education. This report describes each of them.

In Cabo Delgado, the second phase of the Palma water programme closed in February and the third phase ran from July to December. The final report for that third phase records twelve new boreholes with Afridev handpumps, four solar water towers, sixteen fountains and the rehabilitation of the older town system, with fourteen water committees re-established and trained. Just over half of the committee members (84 of 162) are women. We also spent the year as the delivery partner on UNICEF's child-rights monitoring programme, which concluded in December, and as contractor to UNOPS for security risk management under the World Bank funded NCRP.

In Ukraine, ALPS Resilience Ukraine led a consortium holding a grant from the Ukraine Humanitarian Fund. With the Ukrainian Deminers Association and the National Organisation of Scouts of Ukraine, the consortium ran canine-assisted therapy for children, community activities in fifteen towns and villages, mine risk education, and cash assistance for families with children before winter. Our Ukrainian colleagues carried that programme, and I am grateful to them.

Thank you to the communities who worked with us, the staff who did the work, and the donors who funded the work.

David Bax

Director, ALPS Resilience

Two countries, five programmes

ALPS Resilience is a non-profit organisation working with communities affected by conflict and displacement. In 2024 its programmes ran in two countries. ALPS Resilience Mozambique, a registered association, worked in Cabo Delgado province. ALPS Resilience Ukraine, a registered charitable foundation, worked with partners in the northern regions covered by its grant: Kyiv, Zhytomyr, Chernihiv and Sumy.

Mozambique

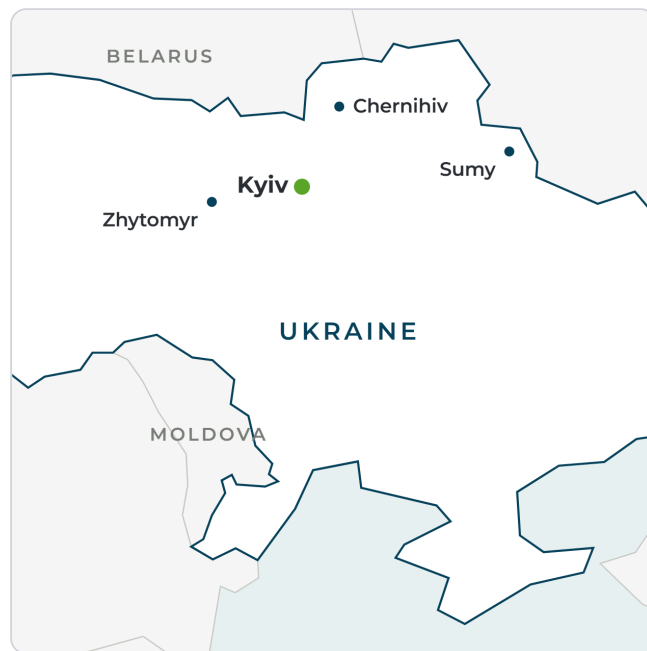
4 PROGRAMMES



ALPS Resilience Mozambique. Water in Palma District; child-rights monitoring and RDRP across Cabo Delgado; UNOPS security planning in Cabo Delgado, Niassa and Nampula.

Ukraine

1 CONSORTIUM GRANT



ALPS Resilience Ukraine, as consortium lead with UDA and NOSU, in towns and villages outside the regional city centres.

The year, programme by programme

What each programme was doing between January and December 2024.



PROGRAMME	WHERE	FUNDER
Palma Community Water Programme	Palma District, Cabo Delgado	A private-sector energy company
Strengthening Child Rights Monitoring	Cabo Delgado	UNICEF
Security Risk Management, NCRP	Cabo Delgado, Niassa, Nampula	UNOPS (World Bank funded)
Rapid District Resilience Plan	Cabo Delgado	Several donors since 2021; Australian Direct Aid Program agreement signed Dec 2024
Child Support and Mine Risk Education	Kyiv, Zhytomyr, Chernihiv, Sumy and other regions, Ukraine	Ukraine Humanitarian Fund (OCHA)

Palma Community Water Programme

FUNDER

A private-sector energy company

WHERE

Palma District, Cabo Delgado

2024 STATUS

Phase 2 closed Feb 2024. Phase 3A delivered Jul to Dec 2024

Palma is a district town in northern Cabo Delgado. The programme repairs and extends the water supply that people depend on, in the town and in the surrounding villages, and leaves each water point in the care of a local water committee. In 2024 ALPS closed the second phase of this work and delivered the third.

THE CHALLENGE

Palma's water systems came out of the conflict years damaged, or simply neglected. People were walking a long way to unprotected sources. A handpump with nobody responsible for it usually fails within a season.

The old town network dates from colonial times and still serves a good part of the town, which is why its failed pumps and dead power supply mattered so much.

PHASE 2: CLOSED

Phase 2 closed in February 2024 and its final report followed in March. Most of its works were completed in 2023 and are reported in our 2023 annual report.



Rehabilitated water tower, Palma District (Phase 2 works)



Tower base and access door after rehabilitation, Palma District (Phase 2 works)

Phase 3A ran from July to December 2024. Its final implementation report records 12 boreholes drilled and fitted with Afridev pumps, 4 solar water towers, 16 fountains and the rehabilitation of the town system with six submersible pumps, a transformer and a repaired generator. Fourteen water committees were re-established and trained, 84 of their 162 members women. Twenty young people, 12 men and 8 women, earned a wage on the cash-for-work teams.

12

Boreholes with Afridev pumps

4

Solar water towers

16

Fountains

14

Water committees trained

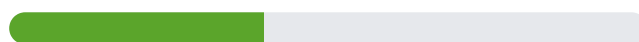
ALPS RECORDS · PHASE 3A FINAL IMPLEMENTATION REPORT

Water committee members



84 women of 162 members

Cash-for-work team



8 women and 12 men, 20 young people in all

What communities told us

HOUSEHOLD SURVEY

Over December 2024 and January 2025 our team went door to door in six communities and spoke with 213 heads of household, 121 of them women. ALPS reports that 99 per cent of respondents (211 of 213) said nobody in their household had suffered waterborne diarrhoea in the previous six months, that 76 per cent now live within 500 metres of a water source, and that no school days were lost to water collection.

99%

reported no waterborne diarrhoea in the household in six months

76%

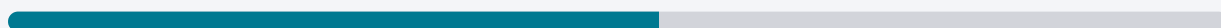
live within 500 metres of a water source

0

school days reported lost to water collection

Households reached: 213

Planned: 400



Responses are self-reported and were collected by ALPS. The survey reached 213 of a planned 400 households and had no baseline, so it describes conditions after the works.

The town system needed further work after 2024, and a later phase of the programme returned to it.

Strengthening Child Rights Monitoring in Cabo Delgado

FUNDER
UNICEF

PERIOD
January 2023 to December 2024

2024 STATUS
Concluded 31 Dec 2024

When a child's welfare is at risk in a conflict area, the family often has nowhere safe to turn. Either they do not know where to go, or they are afraid of what happens if they do. This programme set out to change that, by building community structures that could take a concern from a child or a caregiver, keep it safe, and pass it to the right service.

THE CHALLENGE

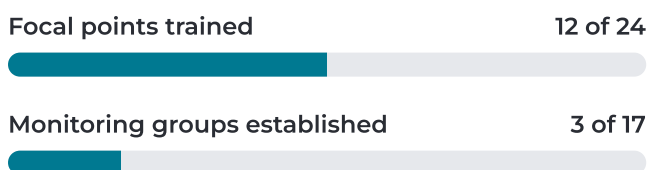
The few channels that existed were far away, and most of the people who needed them had never heard of them. Where concerns were raised, there was little follow-up.

OUR RESPONSE

ALPS trained field focal points, set up community monitoring groups and ran focus group discussions in 11 districts. ALPS records show 257 focus group discussions with 2,634 participants across 2023 and 2024, 12 focal points trained in 2024 and 28 in 2023, and three community monitoring groups established in 2024. The 2024 targets were 24 focal points trained and 17 monitoring groups.

The two-year programme concluded, as scheduled, at the end of 2024.

2024 against plan



Across 2023 and 2024

257

Focus group discussions,
2,634 participants

40

Field focal points trained,
28 in 2023 and 12 in 2024

ALPS RECORDS

Security Risk Management for the NCRP

CLIENT

UNOPS (World Bank financed)

WHERE

Cabo Delgado, Niassa, Nampula

PERIOD

January to December 2024

The Northern Crisis Recovery Project is World Bank money, with UNOPS as one of the agencies spending it, and it is building health centres, schools, markets and business incubators in districts the conflict has touched. None of that can start until someone has assessed the security risk at each site and written a plan for managing it, because otherwise staff and contractors cannot be sent there safely.

THE CHALLENGE

In northern Mozambique the security picture changes from one week to the next. A plan written once, then filed, is out of date within months.

OUR RESPONSE

ALPS supported UNOPS with security risk management throughout 2024, from January to December. In that year UNOPS placed two orders with ALPS. The first, from June, asked us to update 60 local security risk assessments and management plans in June and July, then keep 30 of them current every month from August to December. The second, from October, added 20 new assessments and 20 new plans. The sites include health centres, schools and markets in Chiúre, Montepuez, Quissanga, Metuge and Ancuabe.

Alongside the plans, ALPS produced weekly security reports, daily event monitoring and weekly travel access maps for UN movements.

What the two orders asked for

JUN

JUL

AUG

SEP

OCT

NOV

DEC

60

assessments and plans updated

30 a month

kept current, August to December

20 + 20

new assessments and new plans (second order)

Scope as set out in the UNOPS purchase orders.

Rapid District Resilience Plan

FUNDERS

Several donors

WHERE

Cabo Delgado

PERIOD

2021 onwards

The Rapid District Resilience Plan (RDRP) is ALPS's community-led programme in Cabo Delgado, running since 2021. Each community tells us which small piece of infrastructure or which service it needs most, and we build it or fix it quickly, using local labour. Several donors have funded it in turn between 2021 and 2023, FCDO, Irish Aid and the Netherlands among them.

THE CHALLENGE

Conflict has pushed a great many people in Cabo Delgado out of their homes, and the district governments they turn to have very little capacity to respond. A community that needs a working well or a safe place to meet needs it now, not at the end of a long planning cycle.

Communities have seen assessments come and go without change on the ground, which makes trust harder to build.

OUR RESPONSE

RDRP starts with focus group discussions in each community, then moves quickly to a small project the community has chosen.

In December 2024 ALPS signed an agreement with the Australian Government's Direct Aid Program to continue RDRP work from December 2024 to May 2025.

Since 2021

CUMULATIVE · NOT 2024 RESULTS

138

Small infrastructure projects

180

Focus group discussions across 12 districts

2,200+

Dialogue participants

Results for the whole Rapid District Resilience Plan since 2021. They are reported separately from the Palma programme figures and are not added to them.

Child Support and Mine Risk Education in Ukraine

FUNDER

Ukraine Humanitarian Fund (OCHA)

PARTNERS

UDA and NOSU

PERIOD

1 Sep 2023 to 31 Oct 2024

GRANT

CBPF-UKR-23-S-INGO-25042

For ALPS Resilience Ukraine, 2024 was dominated by one grant, CBPF-UKR-23-S-INGO-25042 from the Ukraine Humanitarian Fund, which OCHA manages. It began on 1 September 2023 and was due to end in August 2024. OCHA gave it two more months, to 31 October. The grant holder was the Charity Fund ALPS Resilience Ukraine, which led the consortium. Two partners worked alongside it: the Ukrainian Deminers Association, UDA, and the National Organisation of Scouts of Ukraine, NOSU.

FOUR STRANDS, THREE ORGANISATIONS

LED BY ALPS

Canine-assisted therapy

LED BY NOSU

Community activities for children

LED BY UDA

Explosive ordnance risk education and mine victim support

LED BY ALPS

Cash assistance for families with children

THE CHALLENGE

Children in the frontline and returnee communities have lost their schools and their routines, and many have lost members of their family. In the villages, where much of the schooling now happens online, a child has few places to play and almost nowhere to talk to someone trained to listen.

Mines and unexploded ordnance add a second risk for children and families in areas of return.

OUR RESPONSE

The grant had four strands, delivered in towns and villages outside the regional city centres, with sites chosen together with local state administrations.

OCHA approved the final narrative report for the grant on 20 May 2026 and the final financial report on 2 June 2026.

STRAND 1 · ALPS

Canine-assisted therapy

A mobile team of four dog handlers, five trained dogs and a psychologist ran group therapy sessions in children's institutions, schools and community centres. Children learned how to approach and care for the dogs, and took part in feeding, leash-walking and other guided activities. Our project officer's December 2024 report states that each session had a written protocol with the psychologist's observations and the institution coordinator's feedback, and that a representative of the host institution or a guardian was present throughout. Therapy took place at 67 points in 47 settlements.



A therapy session with a handler and dog, Ukraine

67

Therapy points

47

Settlements

ALPS RECORDS

STRAND 2 · NOSU

Community activities with the Scouts of Ukraine

Working with NOSU, ALPS supported child-friendly spaces in 15 towns and villages across three regions. Eighty adults from these communities took part in a two-stage training course in the Scout Method. In spring and summer 2024 the communities held 30 city-level recreational and educational events, which more than 5,000 children attended. More than 350 children from the 15 communities have since joined the Scouts' long-term programme, which NOSU will continue beyond the grant.



Adult volunteers and trainers from the Scouts of Ukraine programme

15

Towns and villages

80

Adults trained in the Scout Method

5,000+

Children at 30 community events

350+

Children joined the long-term programme

ALPS RECORDS

Explosive ordnance risk education

The third part of the grant, explosive ordnance risk education and support to mine victims, was UDA's to deliver.

STRAND 4 • ALPS

Cash assistance for families with children

In the pre-winter season ALPS paid cash assistance to more than 600 households with children in four regions, three of which border Russia. Eligible households were identified using government data and included families with children with disabilities, orphans and half-orphans, displaced families, victims of war and low-income families. Each recipient was checked for duplication through the deduplication system of the UN Cash Working Group in Ukraine.

600+

Households with children, pre-winter 2024

4

Regions, three bordering Russia

ALPS RECORDS

Earlier work in Ukraine, 2022 to 2023

From December 2022 to December 2023 ALPS had also worked with UDA in a separate Ukraine Humanitarian Fund project for displaced people in collective centres in the Volyn, Rivne and Kyiv regions. ALPS continued to take part in the camp coordination and camp management cluster's monitoring of the settlements into 2024.



Building materials bought for collective centres housing displaced people, 2023

2024 results, by kind

Selected 2024 results, grouped by programme and counted as described in this report.

Water infrastructure

Palma District, Phase 3A, Jul to Dec 2024

12

Boreholes with Afridev pumps

4

Solar water towers

16

Water fountains

People trained and organised

14

Water committees trained. 84 of 162 members women. Phase 3A

80

Adults trained in the Scout Method. Ukraine, with NOSU

Plans and assistance

60

Local security plans commissioned. UNOPS orders, plus 20 new assessments and plans Oct to Nov 2024

600+

Households given cash assistance. Ukraine, pre-winter 2024, 4 regions

Participation

Attendance counts. One person can appear more than once.

257

Focus group discussions. UNICEF child-rights monitoring, 2023 and 2024 together

5,000+

Children at community events. Ukraine. 30 events, 15 communities, with NOSU

Basis of preparation: figures are taken from ALPS final reports and programme records, and results of different types are not added together.

Funders and partners in 2024

ALPS's work in 2024 was funded by the organisations below. Implementing partners in Ukraine are named under the Ukraine Humanitarian Fund.

A private-sector energy company

Funded the Palma Community Water Programme, including the close of Phase 2 and delivery of Phase 3A.

UNICEF

Funded the child-rights monitoring programme in Cabo Delgado, which concluded in December 2024.

UNOPS

Commissioned security risk assessment and management planning for sites of the World Bank financed Northern Crisis Recovery Project.

Ukraine Humanitarian Fund

Funded the child support and mine risk education grant in Ukraine, managed by OCHA. Our partners UDA and NOSU each led one of its four parts.

Australian Government

Signed a Direct Aid Program agreement with ALPS in December 2024 to continue community resilience work in Cabo Delgado.

Who we are, and what can be checked

Three registered organisations

Three registered organisations carried the work in this report. ALPS Resilience (Africa) NPC in South Africa is the headquarters, and that is where leadership, standards, shared systems and fundraising sit. Associação ALPS Resilience Moçambique is an independent Mozambican non-profit, and it delivered everything in the Mozambique chapters. The Charity Fund ALPS Resilience Ukraine is a registered Ukrainian charitable foundation (EDRPOU 44847833, registered June 2022) and an OCHA-accredited partner, and it held the Ukraine grant as consortium lead. Each one is registered and governed in its own country, on its own, and none of them owns another. Written agreements set out how funds and accountability move between them. A fourth organisation, ALPS Constructions, Lda, was incorporated in Mozambique in June 2024 and delivered no work in this report.

Reports accepted by a donor

OCHA approved the final narrative report for grant CBPF-UKR-23-S-INGO-25042 on 20 May 2026 and the final financial report on 2 June 2026.

Audited accounts

The accounts of Associação ALPS Resilience Moçambique are audited each year by an independent Mozambican auditor. Audited statements are available to donors and partners on request. This report prints no income or expenditure totals.

Policies in force

Our Anti-Fraud and Anti-Corruption Policy and Code of Conduct were reviewed in April 2024, and our Accountability to Affected Populations and Protection from Sexual Exploitation and Abuse framework was revised in October 2023. A named focal point for PSEA was in post during the UNICEF programme. These and our other policies are in force and are available to partners on request. We do not publish the policy documents themselves.

How to verify

The documents behind the figures in this report are available on request from David Bax, Director, at dave@alpsresilience.com: the final reports for the Palma phases, the UNOPS purchase orders, UNICEF's programme documents and, for Ukraine, the grant documents and OCHA's approval notices.

Looking forward to 2025

Mozambique

In 2025 the Palma Community Water Programme moves into a fourth phase. Under the Australian Government's Direct Aid Program, RDRP work in Cabo Delgado continues to May 2025.

Ukraine

In 2025 ALPS Resilience Ukraine delivers a school gardens project in Volyn with funding from the Embassy of Slovenia, and keeps its registration and its eligibility with the Ukraine Humanitarian Fund in order.



**Thank you for your
partnership in 2024.**



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