ALPS RESILIENCE

Annual Report 2025

MOZAMBIQUE AND UKRAINE

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CONTACT
David Bax, Director
dave@alpsresilience.com
www.alpsresilience.com

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Our year in 2025

In 2025 we completed the largest phase of the Palma water programme, continued our community dialogues across Cabo Delgado with Australian support, and ran a school gardens project for 1,192 children in Lutsk.

In Palma, the fourth phase of the programme ran from March to December and added fourteen solar water towers, thirty-nine fountains and the programme's first toilet blocks at schools. At a handover ceremony in Palma, ALPS passed the work completed to date to the district government, which has since certified every structure the programme has built since 2022.

Across the province, the Rapid District Resilience Plan continued under a grant from the Australian Government's Direct Aid Program, and our teams returned to districts where the conflict had moved. In Ukraine, ALPS Resilience Ukraine worked with the NGO Brainstorm and the Embassy of Slovenia to bring a garden, a training programme and an eco-festival to ten schools and preschools in Lutsk.

The year was also shaped by events outside our control. In January the United States suspended its foreign assistance, and USAID, one of the largest funders of humanitarian and development work in both countries where we operate, closed during the year. Programmes ended, partner organisations lost funding and fewer tenders were issued. We used 2025 to consolidate: we completed the work we had, kept both bases and the core team, licensed the construction company and began combining the group's accounts.

My thanks go to the communities of Palma and the other districts, to our teams, and to the partners who worked with us through the year.

David Bax

Director, ALPS Resilience

Two countries, three programmes

In 2025 ALPS worked in Mozambique and Ukraine. In Mozambique, Associação ALPS Resilience Moçambique ran one large construction programme and a province-wide community programme from its bases in Pemba and Palma. In Ukraine, the Charity Fund ALPS Resilience Ukraine delivered one project in Lutsk, in the Volyn region, with a local partner, and completed the reporting on its 2023 to 2024 grant.

ALPS operates through four legally separate organisations, each registered and governed in its own country. None owns another, and written agreements set out how funds and accountability pass between them.

ORGANISATION	COUNTRY	ROLE
ALPS Resilience (Africa) NPC	South Africa	Headquarters: leadership, construction standard, shared systems and fundraising
Associação ALPS Resilience Moçambique	Mozambique	National non-profit; programme delivery, bases and workforce
ALPS Constructions, Lda	Mozambique	Licensed contractor, Class 4 from November 2025, for work that by law needs a licensed builder
Charity Fund ALPS Resilience Ukraine	Ukraine	Charitable foundation; Ukraine Humanitarian Fund partner

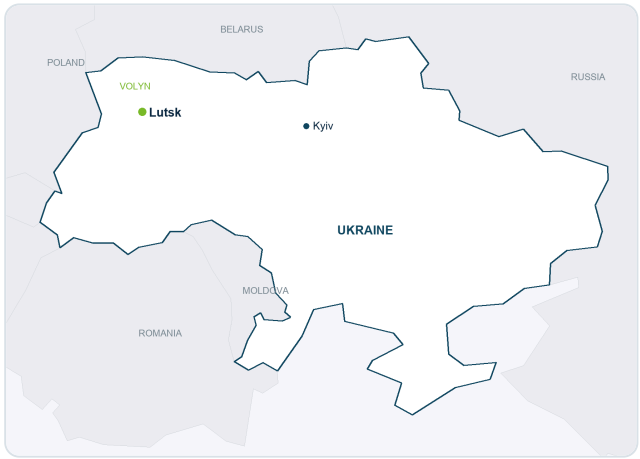
Mozambique

2 PROGRAMMES

Water and school sanitation in Palma District; community dialogues under the Rapid District Resilience Plan across Cabo Delgado.

Ukraine

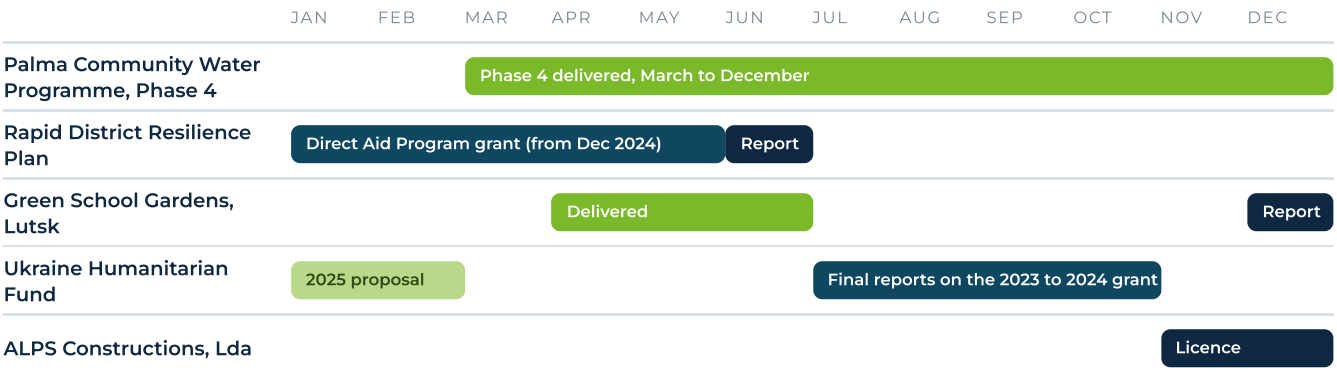
1 PROJECT



Green School Gardens in ten schools and preschools in Lutsk, Volyn region, with the NGO Brainstorm.

The year, programme by programme

What each programme was doing between January and December 2025.



PROGRAMME	WHERE	FUNDER
Palma Community Water Programme, Phase 4	Palma District, Cabo Delgado	A private-sector energy company
Rapid District Resilience Plan	Cabo Delgado	Australian Government, Direct Aid Program (agreement signed December 2024, to May 2025)
Green School Gardens: Nature, Children, Community	Lutsk, Volyn region, Ukraine	Embassy of the Republic of Slovenia in Kyiv
Child Support and Mine Risk Education (reporting only; grant ended October 2024)	Ukraine	Ukraine Humanitarian Fund (OCHA)
ALPS Constructions, Lda: Class 4 construction licence issued November 2025	Mozambique	Not applicable

03 · MOZAMBIQUE

Palma Community Water Programme, Phase 4

FUNDER	WHERE	PERIOD
A private-sector energy company	Palma District, Cabo Delgado	March to December 2025

The Palma programme began in 2022. Its earlier phases repaired and extended the water supply in Palma town and the surrounding villages, leaving each water point with a trained committee. Phase 4, delivered in 2025, was the largest phase and the first to include sanitation at schools.

The challenge

By the start of 2025 the earlier phases had restored the town system and installed handpumps and solar towers in the villages. Demand had outgrown several of the handpumps, which were damaged or produced too little water, and households in the larger villages still walked 600 metres to a kilometre to collect water.

Schools had no usable toilets. In Cabo Delgado this is one of the reasons adolescent girls miss school or leave it.

Our response

Phase 4 had five components:

1. more safe water, through solar towers, handpump conversions and fountains;
2. water committees trained to maintain the systems, with women fully represented;
3. community outreach and visibility;
4. coordination with the WASH and Protection clusters and other donors in the district;
5. gender-segregated toilet blocks at schools, new in this phase.

Each solar tower stands about nine metres high and feeds three fountains through up to a kilometre of piping. Converting a handpump to solar involved checking the well walls, rebuilding the apron and platform, and disinfecting the well before the new pump was installed.

New fountain at Incularino, fed by the village's solar tower, 2025

Laying the pipeline from the Quipuide tower to its fountains, 2025

Gender-segregated toilet block at Muti Primary School, 2025

PHASE 4: WHAT WAS DELIVERED

The programme's final implementation report records, for Phase 4, fourteen solar water towers, fourteen handpumps converted to solar pumping, thirty-nine fountains across seven communities and five gender-segregated toilet blocks with lighting at schools. Twenty-two water committees were trained in maintenance and given repair kits, with women making up half of every committee. Twenty community consultations were held, ninety donor signs installed, 1,140 posters and flyers distributed and twenty-eight radio announcements broadcast. Earlier water points were assessed, and twenty-eight were identified for future maintenance.

14
Solar water towers

14
Handpumps converted to solar

39
Fountains

5
School toilet blocks

22
Water committees trained, half of members women

20
Community consultations

SOURCE: FINAL IMPLEMENTATION REPORT, PHASES 1 TO 4

What the field teams reported

ALPS FIELD REPORTS, NOT INDEPENDENTLY VERIFIED

As the towers in Quilawa, Magudugudu, Quipuide, Incularino and Muha were commissioned through the year, ALPS field teams reported that households which had walked to distant sources were drawing water from fountains close to their homes, that queues were shorter, and that collecting water early in the morning or in the evening had become safer. Teachers at the five schools reported better attendance among girls after the toilet blocks opened.

Handover and certification

CUMULATIVE, 2022 TO 2025

With Phase 4 complete, ALPS held a handover ceremony in Palma with the district government and the funder, covering the sites finished in 2025 and those from earlier phases. The District Permanent Secretary then signed 196 completion certificates, one for each structure built since 2022, all dated 1 February 2026. They cover 181 water points (24 of them repairs of existing points), 6 school toilet blocks and 9 works on the town's water system.

The handover transfers ownership to the district government, gives the funder a certified record of each item delivered, and confirms that each site has a trained committee responsible for maintenance. ALPS estimates, from the population of the communities served, that the programme has reached more than 100,000 people directly and indirectly in Palma and the surrounding districts.

An Afridev handpump in use, Palma District

Carrying water home from a fountain, Palma District

Rapid District Resilience Plan

FUNDER	WHERE	PERIOD
Australian Government, Direct Aid Program	Cabo Delgado	December 2024 to May 2025

The Rapid District Resilience Plan (RDRP) has been ALPS's main community programme in Cabo Delgado since 2021. It starts with dialogues and focus groups, then builds or repairs what communities ask for, using local labour. In 2025 it was funded by the Australian Government's Direct Aid Program.

The challenge

In 2025 the conflict moved. Attacks reached central districts that had been considered safer, Ancuabe and Montepuez among them, and families were displaced again. Those who returned home found damaged infrastructure, few services and land disputes.

Our response

With the grant, our teams returned to communities in Macomia, Ancuabe, Montepuez and other districts for dialogues and focus group discussions. In those discussions, communities reported continuing insecurity, including armed groups coming to villages to buy food and medicine, and the recruitment and abduction of children. Their priorities were unchanged: water, a place to meet, schooling and work for young people.

The project report was submitted to the Australian High Commission in June 2025.

Since 2021

CUMULATIVE, 2021 TO 2025

85
Water pumps, 45 new and 40 repaired

8
Solar water towers, 5 new and 3 repaired

30
Water fountains

10
Community centres built

Results for the whole Rapid District Resilience Plan since 2021, as given in the 2025 RDRP project report. They are reported separately from the Palma programme figures and are not added to them.

04 · UKRAINE

Green School Gardens, Lutsk

FUNDER	PARTNER	WHERE	PERIOD
Embassy of the Republic of Slovenia in Kyiv	NGO Brainstorm	Lutsk, Volyn region	1 April to 30 June 2025

Green School Gardens: Nature, Children, Community gave ten schools and preschools in Lutsk, five of each, a working garden, hands-on environmental training and an eco-festival. ALPS Resilience Ukraine planned and managed the project and reported to the donor; the NGO Brainstorm delivered the training.

What was done

Each institution received garden beds or mini-plots, tools, seeds, seedlings and compost containers, all of which stayed with the school. At least two training sessions were run in each institution, adapted by age: soil, plants and games for the youngest children; waste sorting, composting and plant cycles for school pupils. Two teaching materials were produced, an environmental colouring booklet and a plantable seed card made from recycled paper. Each institution closed the project with an eco-festival for children, teachers and parents.

Environmental colouring booklets prepared for the project, Lutsk, 2025

Savings from procurement were used, with the Embassy's approval, to give five schools microscopes, weather stations and other equipment for science lessons. ALPS made two monitoring visits. The Lutsk City Council's departments of Ecology and Education supported the selection of institutions and access to sites.

10
Schools and preschools

1,192
Children took part: 548 boys, 644 girls

122
Children from displaced families

40
Children with special educational needs

141
Adults: educators and parents

SOURCE: FINAL NARRATIVE REPORT TO THE EMBASSY, DECEMBER 2025

What participants said

ONLINE SURVEY, 312 RESPONSES

93%
of children enjoyed working outdoors with plants

91%
of parents said their child understands environmental topics better

94%
of educators plan to keep using the garden

89%
would like such activities more often

Online survey of children, parents and educators at the ten institutions at the end of the project: 312 responses from the 1,333 children and adults who took part (about 23 per cent). Answers are self-reported.

The Ukraine Humanitarian Fund in 2025

GRANT	PERIOD	STATUS
CBPF-UKR-23-S-INGO-25042	1 September 2023 to 31 October 2024	Final reports approved by OCHA, May and June 2026

No Ukraine Humanitarian Fund grant was active in 2025. The year's work on the fund was closing the 2023 to 2024 child support and mine risk education grant, which ALPS Resilience Ukraine led as consortium lead with the Ukrainian Deminers Association and the National Organisation of Scouts of Ukraine.

Reporting

The final financial and narrative reports were completed and submitted during 2025. OCHA approved the final narrative report on 20 May 2026 and the final financial report on 2 June 2026, and opened its routine post-closure audit of the grant. The results of the grant are set out in our 2024 annual report.

New proposals

ALPS Resilience Ukraine submitted a proposal to the fund's first standard allocation of 2025 (CBPF-UKR-25-S-INGO-34763) to continue the canine-assisted therapy and community work. It was not funded. The foundation kept its registration and its eligibility with the fund in order, and continued with a smaller team than in 2024.

Earlier work in Ukraine

The foundation has delivered two Ukraine Humanitarian Fund programmes: a 2022 to 2023 project with the Ukrainian Deminers Association for displaced people in collective centres in Volyn, Rivne and Kyiv, and the 2023 to 2024 consortium grant described above.

2025 results, by type

The main 2025 results, grouped by type. Each is described in full in its chapter.

Water infrastructure

Palma District, Phase 4, March to December 2025

14
Solar water towers

14
Handpumps converted to solar

39
Water fountains

Sanitation

Palma District, Phase 4

5
Gender-segregated toilet blocks at schools, with lighting

People trained and organised

22
Water committees trained and equipped. Half of members women. Palma

141
Educators and parents engaged. Lutsk, with NGO Brainstorm

Participation

Attendance counts. One person can appear more than once.

1,192
Children in garden sessions and eco-festivals. Ten institutions, Lutsk

20
Community consultations. Palma, Phase 4

Basis of preparation

Figures are taken from ALPS final reports to funders, the completion certificates signed by the Palma District government, and OCHA's approval notices. Cumulative figures for the Palma programme and the Rapid District Resilience Plan are labelled as such, and figures of different types are not added together. Observations reported by ALPS field teams are labelled where they appear. Financial statements for 2025 are not included in this report; audited statements are available on request.

Funders and partners in 2025

ALPS's work in 2025 was funded by three funders, with a fourth reviewing the final reports on an earlier grant, and delivered with the implementing partners and government bodies listed below.

Funders

A private-sector energy company	Funded Phase 4 of the Palma Community Water Programme, the largest phase of the programme since 2022.
Australian Government	Funded the Rapid District Resilience Plan from December 2024 to May 2025 through the Direct Aid Program of the Australian High Commission in Pretoria.
Embassy of the Republic of Slovenia in Kyiv	Funded Green School Gardens in Lutsk.
Ukraine Humanitarian Fund	Managed by OCHA. Reviewed and, in 2026, approved the final reports on the 2023 to 2024 child support and mine risk education grant.

Implementing partners and government

Palma District Government	Received every structure built under the Palma programme, through its district services, and certified each one on completion.
NGO Brainstorm	Delivered the training for Green School Gardens in Lutsk.
Lutsk City Council	Its departments of Ecology and Education supported the selection of schools and access to sites for Green School Gardens.
Ukrainian Deminers Association and National Organisation of Scouts of Ukraine	Consortium partners on the 2023 to 2024 Ukraine Humanitarian Fund grant, whose reporting closed in 2025 and 2026.

Accountability and verification

Who did the work

The four organisations and their roles are set out on page 4. Associação ALPS Resilience Moçambique delivered the Mozambique work with a staff that is entirely Mozambican. ALPS Constructions, Lda applies its surplus to the non-profit organisations under a written agreement. The Charity Fund ALPS Resilience Ukraine delivered the Ukraine work.

Checks by others

OCHA approved the final narrative and financial reports on the 2023 to 2024 Ukraine grant on 20 May and 2 June 2026. The Palma District government certified each structure of the Palma programme (see page 7).

Accounts and policies

Associação ALPS Resilience Moçambique is audited each year by an independent Mozambican auditor. Audited statements, and our policies on anti-fraud and anti-corruption, code of conduct and safeguarding, are available to partners on request.

How to verify

The following documents are available on request from David Bax, Director, at dave@alpsresilience.com:

DOCUMENT	DATE
Palma Community Water Programme: final implementation report, Phases 1 to 4	2025
Palma District completion certificates (196)	1 February 2026
Direct Aid Program agreement and project report, Rapid District Resilience Plan	December 2024 and June 2025
Green School Gardens final narrative report to the Embassy of Slovenia	December 2025
OCHA approval notices, grant CBPF-UKR-23-S-INGO-25042	May and June 2026

Looking forward to 2026

Work contracted for 2026, as at 30 September 2026.

FUNDER	LOCATION	SCOPE	STATUS
A private-sector energy company	Palma District	Water and sanitation at six primary schools: six boreholes, six solar towers, six fountains and nineteen toilet blocks	Contract signed July 2026; works under way
A United Nations agency	Mocímboa da Praia	Community centre	Handed over July 2026
A United Nations agency	Pemba	Public space and sports field	Inaugurated September 2026
A United Nations agency	Mecufi and Metuge	Solar water system; well at a displacement site	Contracted 2026
An international NGO	Chiúre	Rehabilitation of six boreholes	Rehabilitation finishing
Embassy of the Republic of Slovenia in Kyiv	Volyn region, Ukraine	Green Communities: environmental education and eco-festivals, growing from 15 to 30 communities by 2027	Under way, 2026 to 2027

No new Ukraine Humanitarian Fund grant is confirmed for 2026; ALPS Resilience Ukraine keeps its registration and its eligibility with the fund in order. The group's first combined audited accounts are in preparation.

Thank you for your partnership in 2025.

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